ommonwealth Savings & Loan Corporation ixth Annual Report. Year ended Dec.31,1965 **AR46** 

## Directors of the company:

- \*Michael Greenberg
- \*Robert W. Macaulay, Q.C.
- \*George S. Mann Robert B. Moran
- \*Bernard J. Persiko

Eric D. Scott

C. Stafford Smythe

- \*Mark M. Tanz
- \*Leon E. Weinstein
- \*Burton Winberg
- \*Members of the Executive Committee

## Officers of the company:

Mark M. Tanz, President

Robert W. Macaulay, o.c., Executive Vice-President

George S. Mann, Vice-President

John W. M. Campbell, General Manager

Stanley A. Senn, c.A., Comptroller

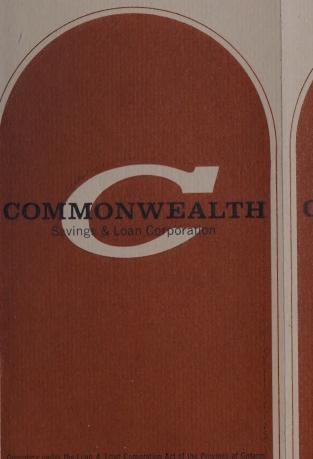
Allan C. Rose, Secretary

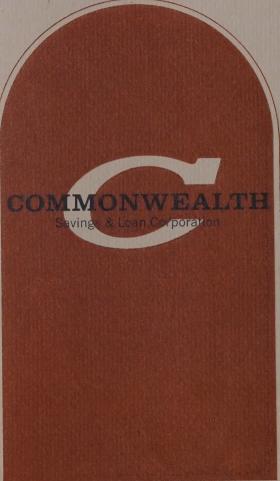
"People Bank On Us"

# SHAREHOLDERS REPORT

FOR SIX MONTHS ENDING JUNE 30, 1965

AR46





Operating under the Loan & Trust Corporation Act of the Province of Ontario

### DEAR SHAREHOLDER:

I am pleased to present for your consideration the highlights of your Company's operations for the first six months of 1965. Operating profit for this period was \$94,200., as compared to \$55,067. for the same period in 1964.

The Company's number of depositors increased from 18,770, to over 28,000 in this time, amply illustrating the excellent service your Company is providing in its branches. Total deposits have increased from

\$13,378,087. to over \$21,500,000.

You will also note that our investment in mortgages has increased from \$8,500,000. to \$13,500,000. The Company is continuing its policy of investing primarily in residential mortgages in major metropolitan centres, where a healthy and vigorous real estate market is assured.

At June 30th, our investment in mortgages represented less than 55% of the Company's total assets. In excess of \$10,000,000. has been invested in liquid assets consisting of cash, bonds, demand loans, and readily marketable securities.

Upon reviewing the highlights of this interim report, one can readily see the tremendous progress that your Company has made to date, and the solid base from which we will expand profitably in the future.

MARK M. TANZ, President

## HIGHLIGHTS FOR THE FIRST SIX MONTHS

DEC. 31, 1964	JUNE 30, 1965	INCREASE
Deposits \$9,859,714	\$17,633,730	79%
Debentures 3,518,373	4,029,163	15%
Mortgages 8,634,671	13,217,473	53%
Government Bor 2,493,400	nds 4,151,354	66%
No. of Depositor 18,770	rs 28,128	50%
Total Assets 15,218,088	24,548,425	61%

OF THE COMPANY
OTTAWA 251 Laurier Avenue We Tel. 236-2316
150 Sparks Street Tel. 236-7121
KINGSTON 94 Princess Street Tel. 542-2837
CORNWALL 6 Second Street East
Tel. 933-1433

HEAD OFFICE—TORONTO 170 The Donway West Tel. 447-8581

### To the shareholders

I am pleased to present for your consideration the Annual Report of Commonwealth Savings and Loan Corporation for the year ending December 31st, 1965.

The latter part of this past year was a trying time for trust and loan companies, due to uncertainties which developed as a result of the failure of the Atlantic Acceptance Corporation and the subsequent problems encountered by British Mortgage and Trust Company. Fortunately, the Public's confidence in the stability of well-managed companies was maintained as evidenced by the sustained growth in our deposits and Customer accounts.

The net profit from operations for 1965 amounted to \$136,275 or 41¢ per share, based on the average number of shares outstanding during the year, as compared to \$130,560 or 53¢ per share during 1964. This profit is after charging \$20,000 (6¢ per share) to operating costs as a reserve against the potential loss due to securities held in Atlantic Acceptance Corporation.

During 1965, your Company continued to enjoy a substantial increase in total deposits, which rose from \$13,378,000 to \$20,524,000. Customer accounts rose from 18,770 to over 30,000. It is very gratifying that deposits resulting from Savings and Chequing accounts increased from \$8,487,000 to \$14,500,000 during this period, an increase of over 71%.

Other investments enjoyed similar growth; and you will note that our mortgage portfolio has risen from \$8,635,000 to \$15,225,000. The Company is continuing its policy of investing primarily in residential mortgages in major metropolitan centres, and payments remain excellent. Government, Provincial, and Municipal bonds, plus marketable securities, increased from \$4,303,000 to over \$6,828,000 in the past year.

In April of 1965, the Company successfully completed a "rights" issue to shareholders. During the year 1965 the Company's capital, reserves, and undivided profits, increased from \$1,787,000 to \$2,568,000.







With the recent opening in January of our tenth branch at Queen Street West and Landsdowne Avenue, your Company has now completed its new branch program for 1966. New branch development costs should not exceed \$75,000 this year. In 1965, your Company expended a total of \$289,000 in non-recurring costs for new branch locations, as compared to \$311,000 during 1964.

One readily appreciates that a company based on a branch system with tens of thousands of small depositors has been costly to establish. But I cannot emphasize too strongly that the advantages of such a system far outweigh the initial administrative problems and non-recurring development costs.

We now find ourselves in the enviable position of having our deposits derived from a multitude of small savers, assuring us of continuous growth in the years to come. In addition, the greatest percentage of our deposits is by way of saving and chequing accounts rather than by debentures, and, consequently, the cost of our funds for investment is far less than that of most other trust or loan companies.

With total assets at this time in excess of 24 millions of dollars, and with no further branches being opened this year, we look forward to 1966 as a year of steady growth and far greater profits.

Mark M. Tanz, President

## 1965 Highlights

	1965	1964	1963
Cash and Securities	\$ 6,936,063	\$ 5,101,409	\$ 817,951
Mortgages and Loans	15,774,487	9,165,228	4,534,919
Shareholders' Equity	2,568,512	1,786,922	1,571,812
G. I. Gl. with Demosits	14,499,728	8,487,330	1,955,147
Savings and Chequing Deposits	2,275,148	1,372,384	398,516
Term Deposits	3,749,291	3,518,373	1,716,642
Number of Depositors	30,391	18,770	1,993
Not and Colors amonations	136,275	130,560	77,853
Net profit from operations  Earnings per share	*.41	*.53	*.51
Total Assets	\$24,225,937	\$15,218,088	\$5,708,252

<sup>\*</sup>Based on the average number of shares outstanding during the year.

Auditors' Report To the Shareholders of Commonwealth Savings & Loan Corporation

We have examined the balance sheet of Commonwealth Savings & Loan Corporation as at December 31, 1965. Our examination included a general review of the accounting procedures and such tests of accounting procedures are accounting to the accounting procedures and accounting procedures are accounting to the accounting procedures and accounting test accounting to the accounting procedures are accounting to the accounting procedure and accounting the accounting test accounting to the accounting procedure and accounting test accoun ing records and other supporting evidence as we considered necessary in the circumstances.

In our opinion, the balance sheet presents fairly the financial position of the Company as at December 31, 196:

Toronto, Canada February 18, 1966.

Assets

Pape, Strom, Sherman & Lavine Chartered Thorne, Mulholland, Howson & McPherson Accountant

1965

# Balance sheet December 31, 1965

Cash on hand and on deposit		\$	107,924	\$ 798,716
Securities, at cost plus accrued income	(Approximate market December 31, 1965)	)		
Government of Canada and Provincial bonds.	. (\$2,283,721)	\$	2,403,805	\$ 1,255,697
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Canadian Municipal bonds..... 961,955) 1,020,060 Canadian Corporate bonds..... 204,867) 225,680

Short term notes..... 404,670) 404,670 Stocks..... (2,528,406)2,773,924

\$ 4,302,693 \$ 6,828,139 Loans secured by bonds and stocks..... 549,329

Mortgages, less allowances..... 15,225,158 Real estate held for sale and investment..... 315,247 Office premises and equipment, at cost less accumulated depreciation..... 1,091,459

Accounts receivable..... 108,681 114,193 \$15,218,088 \$24,225,937

The accompanying notes are an integral part of this statement.

Term deposits.  Debentures.  \$2  Bankers' advances (secured).  Mortgages on branch premises.  Sundry accounts payable.  Dividend payable.		
Savings and chequing deposits. \$1 Term deposits. Debentures. \$2  Bankers' advances (secured). Mortgages on branch premises. Sundry accounts payable. Dividend payable.		
Term deposits.  Debentures.  \$2  Bankers' advances (secured).  Mortgages on branch premises.  Sundry accounts payable.  Dividend payable.	1965	1964
Bankers' advances (secured).  Mortgages on branch premises.  Sundry accounts payable.  Dividend payable.	4,499,728 2,275,148 3,749,291	\$ 8,487,330 1,372,384 3,518,373
Mortgages on branch premises.  Sundry accounts payable.  Dividend payable.	20,524,167	\$13,378,087
\$2 —	809,000 304,000 20,258 — 21,657,425	36,289 16,790 \$13,431,166
Shareholders' Equity		
Capital stock (Notes 1 and 2) Authorized—400,000 Common shares par value \$5 each. Issued and fully paid—389,108 shares (1964—272,548 fully paid—53,936 40% paid)  Reserve fund	1,945,540 122,000 500,972 2,568,512	\$ 1,470,612 122,000 194,310 \$ 1,786,922
<u>-</u>	24,225,937	\$15,218,088

MARK M. TANZ, President GEORGE S. MANN, Vice-President

# Statement of revenue, expenses and undivided profits

for year ended December 31, 1965 (with comparative figures for 1964)

	1965	1964
Revenue:		
Income from mortgage loans	\$1,001,447	\$526,090
Income from bonds and stocks	325,828	107,715
Other operating revenue	72,735	81,329
	\$1,400,010	\$715,134
Expenses:		
Interest on deposits and debentures	\$ 781,360	\$284,742
Salaries and staff benefits	237,018	136,140
Other operating expenses	215,702	153,621
Depreciation and amortization	29,655	15,571
	\$1,263,735	\$590,074
Profit from operations before income taxes	\$ 136,275	\$125,060
Income taxes recoverable	steriore	5,500
Net profit from operations (Note 3)	\$ 136,275	\$130,560
New branch development expenses	289,000	311,000
Net loss carried forward	(\$152,725)	(\$180,440)
Undivided profits at beginning of year	194,310	232,707
Premium received during year on the		
sale of capital stock	546,541	204,568
	\$ 588,126	\$256,835
Dividends	87,154	62,525
Undivided profits at end of year	\$ 500,972	\$194,310



for year ended December 31, 1965

### 1. EMPLOYEES' STOCK OPTIONS

During the year the company set aside an additional 10,000 shares to be used for the granting of employees' stock options at a price of \$12.75 per share. As at December 31, 1965, options on 9,360 of these shares were outstanding and options on a further 100 shares at \$12.25 per share were outstanding under a previous plan. These options expire on various dates up to October 15, 1970. During the year options outstanding prior to December 31, 1964 were exercised on 3,400 shares for a cash consideration of \$34.658.

### 2. CAPITAL STOCK

During the year the company received cash payments of \$1,021,469 in respect to shares issued as follows:

Tonows.			Alloc	Danium
	Shares issued	Cash received	Capital	Premium on sale of capital stock
Stock subscription warrants	59,224	\$ 699,601	\$296,120	\$403,481
year now fully paid		287,210	161,808	125,402
Employees' stock options	3,400	34,658	17,000	17,658
	62,624	\$1,021,469	\$474,928	\$546,541

#### 3. INCOME TAXES

The company claims for income tax purposes new branch development expenses and, accordingly, no provision for income taxes has been made in the current year.

### 4. GUARANTEES

The company is contingently liable as guarantor for land rents of \$22,750 per annum, payable by the lessor of one of its branch offices to a third party.

### 5. LONG TERM LEASES

The company has entered into leasing agreements for the rental of certain branch premises. These leases which expire on various dates up to 1990 require aggregate rentals of approximately \$912,500. Rentals payable during 1966 under these leases aggregate approximately \$52,000.

## General Manager's report

During 1965 we opened three more branches in the Metropolitan Toronto area which, together with our newest branch at Queen & Lansdowne in Toronto, expands our branch representation to ten, giving us good coverage in many important Ontario centres.

The combined progress of our branches has contributed to the sizable increase in the Company's assets. It is worthy of note that our deposits in all forms, but particularly in Savings & Chequing accounts, have steadily increased month by month without exception, since the incorporation of the Company. We feel we can point to this progress with justifiable pride.

Because of this expansion, major efforts this past year have been directed towards improving routine procedures, with particular attention being paid to the control of operating costs. We can report real progress in this area, and we are continuing this program, confident that the results will mean improved service to our many clients and, at the same time, reducing our operating costs and thus contributing to the profits of the Company.

In a financial institution such as Commonwealth, the employees who represent the Company in dealings with the Public are of the utmost importance. Our personnel has increased substantially over the past three years and we are remarkably fortunate in having a hard-working, loyal and conscientious staff.

We expect the very highest in competence, friendly service and integrity on the part of our employees. In return, we support them with a reasonable remuneration, life and medical insurance benefits, an attractive pension plan, and have just recently instituted an incentive plan which permits them to buy Company shares on a payroll deduction basis.

We know that our staff takes a real interest in the Company and its clients and, as a result, benefit not only themselves but the shareholders as well.

Our operation is aimed at maintaining a satisfactory rate of growth, providing friendly, efficient service to our esteemed customers, and, concurrently, producing a satisfactory profit along sound, solid business lines.

J.W.M. Jampby



